

**WORKFORCE ANALYSIS  
AVERAGE NUMBER OF EMPLOYEES**

(These employees are not full-time equivalents. They are the number of people on the payroll, including job shares, part-time, and temporary employees)

<b>DEPARTMENT</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>
Administration, Department of	94	98	97
Assessor's Office	55	57	53
Board of Zoning Appeals	11	10	10
City Attorney	58	60	62
City Development	196	184	176
City Treasurer	34	32	32
Common Council-City Clerk	93	96	95
Comptroller	60	59	56
Deferred Compensation	2	2	2
Election Commission	9*	9*	9*
Employee Relations, Dept of (Includes Fire & Police Comm.**)	74**	72**	62
Employees' Retirement System	41	40	39
Fire & Police Commission	-	-	10
Health Department	286	281	273
Library	391	384	379
Mayor	13	13	12
Municipal Court	40	40	41
Neighborhood Services	190	191	196
Policemen's Annuity & Benefit Fund	1	1	1
Port of Milwaukee	15	15	16
DPW-Administrative Services	175	178	175
DPW-Infrastructure	654	642	643
DPW-Operations (formerly Bldgs. & Fleet, Forestry & Sanitation.)	931	901	897
DPW-Water Works	327	316	316
<b>Subtotals (General City)</b>	<b>3,750</b>	<b>3,681</b>	<b>3,641</b>
Fire Department	1,074	1,059	1,030
Police Department	2,592	2,566	2,621
<b>GRAND TOTALS</b>	<b>7,416</b>	<b>7,330</b>	<b>7,292</b>

\*Figure for Election Commission reflects full-time positions because of fluctuations in number of temporary employees during election years.